

UNISA



institute for
corporate citizenship

INSTITUTE FOR CORPORATE CITIZENSHIP

ANNUAL REPORT

2012

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5. ICC, Noah FI and Exxaro Chair in B&CC Income and Expenditure Statement

ITEM	2012 R
INCOME	1,971,412
Donations	1,620,894
Interest Received	350,518
EXPENDITURE	558,535
Depreciation : Furniture and Equipment	7,809
Depreciation : Computer equipment	
Courier service/Sms/Telephone	10,662
Entertainment Expenditure	84,833
Attendance Training course	3,500
Congress attendance	39,600
Media advertising	
Membership/Subscription	1,352
Non Capitalisable furniture and equipment	
Non Capitalisable Books and Journals	9,220
Non capitalisable: Laboratory and research equipment	
Photocopying Costs	3,108
Office consumables: internal	
Stationery and Office Requirements	8,428
Travel and Subsistence : Domestic	133,106
Travel and Subsistence : Foreign	132,374
Salaries	91,538
Unisa Shop	8,175
UIF	
Overhead costs	24,830
Royalties	
NETT SURPLUS/DEFICIT	1,412,877
OPENNING BALANCES	5,100,769
Exxaro	4,417,089
Funds transfer	-1,915,386
ICC	305,839
Noah Financial Innovation	2,293,227
UNAPPROPRIATED SURPLUS 2012-12-31	6,513,646

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1. Reflections from the Head of the Institute

Every annual report ought to be special. It ought to be overflowing with passionate reflections – joyful and melancholic, sublime and enraged – about the year gone by. But for me personally this annual report feels somehow particularly special. I think this is because it is the third annual report for the Institute. And somehow three years feels like something of a milestone. Certainly, in research terms, three years are better than one! Because of this I have decided to exercise some poetic licence and extend the scope of my passionate reflection to take in our three years of development and contribution to CEMS and Unisa.

But before I get to the passionate stuff, it is important to state our research output statistics as the easiest to digest indicator of our productivity. In 2010 we estimated¹ that our average per capita output was 1.33; in 2011, we estimated it to be 1.5; and for 2012, we estimate it to have been 1.06.

2010

Those are the statistics. But what have we actually been up to over the past three years? The year 2010 then is the starting point for this reflection. And what a year to have as our year zero! In my 2010 reflection the word “*Ayoba*” featured prominently as South Africa went football mad and a feeling approaching a state of national euphoria prevailed. Even the global financial crisis didn’t seem to penetrate this feeling. Of course, as an Institute we had our own “*Ayoba*” moment as our status as an Institute was formally confirmed by the University.

In the annual report we presented the activities of three core research programmes. The Collaborative Governance and Partnership Research Programme under Sunette Steyn; The Exxaro Chair in Business and Climate Change under Godwell Nhamo; and The Responsible Investment Research Programme which I was running. Each of these three programmes had their own special celebrations, but there were perhaps the two stand-out ones worth mentioning specifically. The first was the renewal of the Exxaro Chair for a further five years. This was really a significant external endorsement of the relevance of research being conducted within the Institute and highlighted the potential for our research to attract external funding. The second was the publication of a paper from the Responsible Investment Programme in the prestigious Journal of Business Ethics. In a sense, this heralded the first inklings of a shift in the internal research focus of the Institute away from the pursuit of *quantity* of outputs towards a pursuit of *quality* of outputs.

2011

¹ Because of the inclusion of book chapters and the uncertainty surrounding how many output points these will attract these numbers will always be reported as estimates.

And so to 2011. I must say that I had to think very hard to recall anything contextually outstanding about 2011 on a national or even international level. I suppose that 2011 was a bit like the day after any riotous party? There was of course COP 17 in Durban but to be brutally honest that was hardly worth remembering. Even the Arab Spring technically started in 2010. Anyway, this amnesia about contextual matters is not mirrored where internal ICC matters were concerned. Without a doubt the biggest happening in 2011 was the significant progress made towards populating our structure with permanent researchers. On the surface, this may seem like a simple administrative step, but to believe this would be to completely miss the point. Research, or at least excellent quality academic research, is not a short term endeavour. And contract employees are by definition a short term arrangement. The implication of this is that in the pre-2011 ICC there was a bit of a square shape and a round hole sort of problem. The appointment of permanent staff which took place in 2011 represented a major step towards resolving this. As if to celebrate this, an edited book on the Green Economy was published under the Exxaro Chair and a second paper from the Responsible Investment Programme was published in the Journal of Business Ethics.

2012

Which brings us to the year which is actually supposed to be under review in this annual report. Contextually speaking, if 2010 can be characterized as a national party of epic proportions (*Ayoba!!*); and 2011 was a year of after-party amnesia; then 2012 was a year in which reality bit. And bit hard. Despite a gallant attempt on the part of the African National Congress to rekindle 2010's carnival atmosphere in its centenary year, events on the 16th August in Marikana shattered any pipe dream that we have arrived at Utopia. There has been, and will no doubt continue to be, a lot of reflection on these events and this report is not the place to present another comprehensive account. But I think it is fair to draw the conclusion that Marikana tells us unequivocally that there is something fundamentally wrong at the nexus between the institution of business and society. You can probably throw government in there too. And I believe that this presents a most profound rationale for the on-going investment by CEMS in the work of the Institute. After all, the Institute has as its purpose to critically research this nexus. Oh, and lest we forget the forgettable, Rio +20 happened in Brazil. I suppose this global attention to issues of sustainability might also be advanced as a contextual rationale for CEMS' on going investment in the ICC. Although like COP 17 in 2011, Rio +20 was really a bit of a non-event.²

In terms of our contributions to this milieu we published works from within all three of the Institute's "legacy" research programmes: Business and Climate Change (the Exxaro Chair); Collaborative

² As evidence of a healthy level of academic debate, my sentiment here can be contrasted with that of Godwell Nhamo in his reflection on the activities of the Exxaro Chair.

Governance and Partnerships; and Responsible Investment. But what should be immediately clear on closer scrutiny of our research outputs is the emergence of a new and somewhat introspective element. This took the form of contributions from the lead researchers of each of the three legacy programmes to the discourses surrounding gradueness and engaged scholarship. This is an important development and speaks to the question of how universities in general and Unisa in particular might contribute to resolving problems which were so graphically highlighted by the events of 16th August. By and large the outputs in this emerging avenue of research were opportunistic thought pieces rather than grounded in any comprehensive research programme. However, while these opportunistic contributions were being produced the groundwork for a very concrete research opportunity in this arena was being laid in the form of our development of the CEMS signature module *Sustainability and Greed*. Although principally this is a tuition initiative, the inherent research potential is huge and justifies our involvement as an Institute. Of course it is also the strongest possible endorsement of the relevance of our research that CEMS selected the ICC to develop its signature module. All in all, I think it is fair to say that 2012 capped off three very productive years for the ICC.

Those are the academic achievements for 2012. On the administrative front, we again invested substantial effort in populating our structure. We appointed Mariki Eloff as a senior researcher. As she has outlined in her contribution a little later in this report, she is developing a programme to consider information security as a corporate social responsibility. But besides this, she is an incredibly experienced NRF rated researcher and we are already feeling the impact of this experience within the Institute. Equally exciting was our appointment of Mandisa Magwaza and Nompe Ntombela as research assistants. My hope is that in a few years from now one, or even better both of them in turn will be writing this reflection as the Head of the Institute. On the loss side, Sunette Steyn left us to join the University's Community Engagement portfolio.

So, a special 'annual' report? Perhaps at some time in the future as Prof Magwaza or Prof Ntombela sit and contemplate the 10th, or the 15th annual report of the Institute, the passing of three years will seem trivial. But for me this is special. Without three years there will be no 10 years, or 15 years. And I think that the academic value which we have delivered in these three short years bodes very well for us being around in 10 or 15 years.

Which brings me to the most important part of my reflection – thanking my team. All of the achievements presented in this report are the product of their smartness, their passion and their hard work.

2. Summary of Research

Goal 2: Increase innovative research and research capacity	
ICC Commitment	Progress
Research output rate per capita <ul style="list-style-type: none"> • Commitment – 0.75 • Aspiration – 1.5 	Our estimate is that our output rate for 2012 was 1.06. This exceeds our commitment but did not meet our aspirational target.

Output Detail: (Blue rows were published outputs while white rows represent the pipeline of future outputs)

Type of Output	Status	Full reference	Estimated points ³
Book	Published	Coetzee, M., Botha, J., Eccles, N.S., Holtzhausen, N., and Nienaber, H. (Eds). 2012 <i>‘Developing student graduateness and employability: Issues, provocations, theory and practical guidelines.’</i>	
Book	In prep	Nhamo, G. (Eds). <i>‘Corporate SA in Green Economy’</i>	
Book Chapters	Published	Eccles, N. 2012. 'The subversion of ‘graduateness’ by an obsession with ‘employability’?' In: <i>Developing student graduateness and employability: Issues, provocations, theory and practical guidelines</i> . Editors: Melinde Coetzee, Jo-Anne Botha, Neil Eccles, Hester Nienaber, Natasja Holtzhausen.	0.5
Book Chapters	Published	Eccles, N. & Holtzhausen, N. 2012. “Part I: Issues and provocations” In: <i>Developing student graduateness and employability: Issues, provocations, theory and practical guidelines</i> . Editors: Melinde Coetzee, Jo-Anne Botha, Neil Eccles, Hester Nienaber, Natasja Holtzhausen.	0.25
Book Chapters	Published	Togo, M. & Nhamo, G. 2012 'Sustainability education and graduateness: a way of life? In: <i>Developing student graduateness and employability: Issues, provocations, theory and practical guidelines</i> . Editors: Melinde Coetzee, Jo-Anne Botha, Neil Eccles, Hester Nienaber, Natasja Holtzhausen.	0.5

³ While the calculation of output points from academic papers is certain, the calculation from other output forms requires certain assumptions to be made. We therefore assume that any chapter in an academic book (non-textbook) accrues 0.5 output points. We do not include any conference proceedings in the calculation.

Type of Output	Status	Full reference	Estimated points ³
Book Chapters	In submission	Fombad, M & Nhamo, G. Addressing climate change through resource efficiency and combined heat and power systems at Mondi. In: Corporate South Africa in Green Economy. Editors: Godwell Nhamo	
Book Chapters	In submission	Uys, M. & Steyn, S. “Third alternative to industrial development: Role of the NCPC in resource efficiency and cleaner production in South Africa” In: Corporate South Africa in Green Economy. Editors: Godwell Nhamo	
Paper	Published	Fombad, M. 2012. 'Strategies for accountability in Public-Private Partnerships in South Africa' <i>African Journal of Business Management</i> Vol. 6 (8)	1
Paper	Published	Nhamo, G. & Swart, R. 2012. 'A proposed scholarly framework for measuring business responsibility to climate change in South Africa' <i>Issues in Social and Environmental Accounting</i> 6(1/2)	NA
Paper	Published	Steyn, S. 2012 'The millennium development goals as conceptual framework for enabling and evaluating community engagement' <i>Southern African Review of Sociology</i> 43(2).	1
Paper	Published	Van Heerden, M. and Steyn, S. 2012. 'Mechanisms to Improve Accountability in the Public Sector' <i>Mediterranean Journal of Social Sciences</i> 3(12): 78	0.5
Paper	Published	Viviers S. & Eccles, N.S. 2012. 35 years of socially responsible investment research - general trends over time. <i>SA Journal of Business Management.</i> 43(4)	0.5
Paper	In submission	Fombad, C.M. & Fombad M. C. Rethinking anti-corruption strategies in Africa: Constitutional entrenchment as a basis for credible and effective anti-corruption clean-ups. <i>Regulation & Governance</i>	
Paper	In submission	Fombad, M.C. Challenges to Accountability in Public-Private Partnership: South Africa Perspectives. <i>International Review of Administrative Sciences</i>	
Paper	In submission	Fombad, M.C. Enhancing Accountability in Public-Private Partnerships in South Africa. <i>African Development Review</i>	
Paper	In submission	Fombad, M.C. An overview of accountability mechanisms in public- private partnerships in South Africa <i>Ufhamu: A Journal of African Studies</i>	
Paper	In submission	Fombad, M.C. Challenges to accountability in public-private partnerships: “South African Perspectives” <i>African Journal of Business Ethics</i>	
Paper	In submission	Steyn, S. In subm 'Partners in development: how universities can engage with municipalities for improved service delivery' <i>Journal of Community Engagement and Higher Education.</i>	
Masters Degree	Graduated	Rene de Klerk (LLM): 'Fiduciary responsibility and responsible investment in South Africa'	
TOTAL OUTPUTS			4.25/4 =1.06

Looking back and looking ahead

Our primary purpose as an Institute is to conduct research. As mentioned in the reflections of the head of the ICC earlier in this report, we have managed to sustain a reasonable average research output rate in our three years since as an Institute. But intuitively we have been moving away from a focus on quantity of outputs towards a focus on quality of outputs. In the process of writing this report, we decided that it was time to convert this woolly ideal into something a little bit more substantial or focused. As a starting point we decided that we ought to examine what we have done to date. Towards this end we have assembled a list of journals in which we have published over the past three years together with their Journal Citation Reports 5-Year Impact Factor and current Impact Factor:

Journal Title	Number of papers	5 Year Impact	Impact Factor
Journal of Business Ethics	2	1.428	0.963
Politikon	2	0.588	0.538
South African Journal of Business Management	1		0.2
African and Asian Studies	1		0.086
Administratio Publica	1		
African Journal of Business Management	1		
International Journal of African Renaissance Studies	1		
Issues in Social and environmental Accounting	1		
Mediterranean Journal of Social Sciences	1		
South African Journal of International Affairs	1		
South African Review of Sociology	1		
Total	13		

This is a telling analysis. Of the 13 papers which have been published within the ICC in the past three years, only four have been published in journals which have any recorded 5-Year Impact and six in journals which have any current Impact. If we are ever to become an internationally recognised centre of research excellence in our general field, and to become internationally recognised researchers in our own fields we need to work on this. We realise that this is not a short term endeavour and we are not going to set any specific targets at present. But we have now familiarized ourselves with the rank order of journals in our fields and will consciously hunt publications in those with better profiles. In the short term this may necessitate a drop in our output rate. But we feel that this is an appropriate sacrifice.

3. Detailed Research Programme Reports

Programme 1:

Exxaro Chair in Business and Climate Change

Written by: Prof Godwell Nhamo

The year in review - 2012

The year 2012 witnessed a convergence in terms of where global leaders wish to be in terms of aspects related to climate change. In fact, the future global leaders want was stipulated in the Rio+20 outcomes documents entitled “The Future We Want”. The “Future We Want” views green economy/growth as a means to attaining sustainable development, poverty eradication and jobs creation. Climate change is, but one of the key issues addressed under green economy/growth as well as sustainable development, poverty eradication and jobs creation. Hence the Exxaro Chair in Business and Climate Change (Chair) took note of these new developments and started work towards harmonising its mandate with the bigger global agenda on green economy/growth and sustainability issues. Overall, the Chair has mandate in three deliverable areas namely: research (60% of the Chair’s mandate); teaching/tuition (30% of the Chair’s mandate); and advocacy which would include community engagement and academic citizenship (10% of the Chair’s mandate). In 2012, however, the Chair was not involved in undergraduate tuition as the course MNW301G (Corporate Citizenship) was handed over to the Department of Business Management. Hence the tuition time allocation was invested in supervising masters and doctoral students which was a key focus of the year. Beyond this, the Chair hosted an extremely successful inaugural Exxaro Chair lecture.

Summary of activities during 2012

Activity	Highlights
Publications (see above for detail)	<ul style="list-style-type: none">• 1 book chapter• 1 conference proceeding
Masters and Doctoral Students	<ul style="list-style-type: none">• All 6 doctoral students being supervised registered significant progress having their proposals approved. Of these 6 students, 5 obtained their ethics clearance and one proceeded to conduct his fieldwork.• 2 masters students being supervised also recorded good progress. One is awaiting the approval of his proposal and another has made adequate progress on proposal writing.
Awards	<ul style="list-style-type: none">• Prof Nhamo received a CEMS Flagship Leadership Award for the Green Economy and Climate Change Flagship.
Other	<ul style="list-style-type: none">• Inaugural Exxaro Public Lecture• Professor Nhamo received a promotion to Full Professor

The Year Ahead – 2013

The year 2013 will witness continued research and other activities of the Chair. Research work will be conducted under two main thrusts namely:

- Green Economy/Growth; and
- Masters and Doctoral students.

The main deliverable will be the publication of a manuscript for a case study book focusing on “Corporate SA in Green Economy” and progress on M&Ds. Professor Nhamo will also focus on his professional growth and will attend short learning programmes on ISO14064 and ISO 50001 dealing with greenhouse gases and energy management systems. Professor Nhamo will also attend a Cambridge University Programme on Climate Innovation. On community engagement, Prof Nhamo will be progressing with the current book project on Climate Change Education in SADC School Curricula and also work with the VC’s Office through the VP: Advisory and Assurance Services to draft a Unisa wide Green Economy and Sustainability Engagement Model (GESEM) and Implementation Roadmap. This Unisa GESEM will witness the development of documentations for MANCOM approval that will see Unisa wide initiatives falling under GESEM coordinated. Among some of the new initiative under GESEM will be the development of the Unisa Energy and Carbon Policy and a separate strategy as well as the involvement of Unisa in the Africa Green Campus Initiative (AGCI).

Programme 2:

Collaborative Governance and Partnerships Research Programme

Written by: Prof Neil Eccles

The year in review - 2012

2012 was a bitter sweet year in terms of this research programme. It was sweet in the sense that the programme seemed to have finally come of age in terms of research outputs which were excellent. It was bitter in that the programme lead, Sunette Steyn, was enticed to greener pastures just as this coming of age happened. Some of the work in the programme did continue throughout the year under Madeleine Fombad (a post-doctoral fellow) and the outputs which are recorded as “in submission” in the detailed output report above were the product of this effort. Unfortunately other projects had to be closed down prior to the delivery of the promised outputs. One such project was the e-Health project from which we withdrew at the end of the first phase. The “in submission” outputs recorded in the detailed output report above are likely to be the last which will emerge from the programme. Of course as one avenue of research closes down, a new one will open up.

Summary of activities during 2012

Activity	Highlights
Publications (see above for detail)	<ul style="list-style-type: none">• 3 papers published

Programme 3:

Responsible Investment Research Programme

Written by: Prof Neil Eccles

The year in review - 2012

2012 was a quiet year for this research programme as the attention of the programme lead was diverted to other initiatives, most notably the development of the CEMS signature module. Notwithstanding this there were two outputs worth noting. The first was the awarding of a Masters degree to Rene Swart for her research into the tensions between fiduciary duties and responsible investment in the South African pension fund industry. Rene had started this project as a research assistant within this programme and to see it drawn to a successful conclusion was exceptionally rewarding. The second noteworthy output from this programme was the publication of a review article describing 35 years of responsible investment research.

Summary of activities during 2012

Activity	Highlights
Publications (see above for detail)	<ul style="list-style-type: none">• 1 paper published
M&Ds	<ul style="list-style-type: none">• 1 Research Masters student graduated• 1 Doctoral student made significant progress towards his degree completing substantial drafts of 5 chapters• 1 Masters student successfully completed her research proposal and a second made significant progress.

The Year Ahead – 2013

2013 is likely to be another relatively quiet year for this programme. This is again due to the participation of the programme lead in the further development of the new Corporate Citizenship Education Research Programme. Nonetheless, it is anticipated that an inaugural lecture will be crafted under the programme theme. It is also anticipated that the active doctoral student within the programme will be very close to completion of his thesis by the end of the year. Finally, a relatively small research project has been initiated to consider the investments made by the Government Employees Pension Fund in the Gauteng e-tolling project from the perspective of universal ownership.

Programme 4:

New Programme: Information Security as a Social Responsibility Programme

Written by: Prof Mariki Eloff

The year in review - 2012

From the second half of 2012, work began on conceptualising this exciting new programme in the ICC. As a first step, planning of a significant research project aimed at evaluating the attitude of corporations towards information security as a social responsibility got underway. It is envisaged that this project will examine one or more of the following for the priority assigned to information security: in-house documentation such as policies; awareness training; budgetary spending and adherence to legal requirements. In terms of outputs, although it is still very early days, the following peer reviewed subsidy bearing conference paper was presented and published: “*Maphosa M, Eloff MM, Managing Innovative Projects, in proceeding of PMSA’s 2012 Biennial National Conference: Next Generation Project, Programme and Portfolio Management, pp 78-88, ISBN: 978-1-920017-58-3 (CD-ROM), The Birchwood Hotel and Conference Centre, Johannesburg, South Africa, 17 - 19 Sept 2012*”. Furthermore, Ms C Wangwe completed and passed her PhD with a thesis titled “*Towards an Information Security Framework for Government to Government Transactions: A Perspective from East Africa*” and will graduate in April 2013. Finally as a community outreach exercise, the programme hosted a workshop regarding Tax deduction for disabled people. This workshop highlighted the need for follow-ups in this regard.

Summary of activities during 2012

Activity	Highlights
Publications (see above for detail)	<ul style="list-style-type: none">• 1 peer reviewed subsidy bearing conference paper published
M&Ds	<ul style="list-style-type: none">• 4 Doctoral students are enrolled and being supervised by Professor Eloff• 1 Doctoral student has finished and will be graduating in 2013• 5 Master’s students are also enrolled under her supervision.
Other	<ul style="list-style-type: none">• Prof Eloff joined the ICC in August 2012 as a chief researcher.

The Year Ahead – 2013

During 2013 the focus within this research programme will be to cement the project initiated during 2012 by securing funding as well as international co-operation. Furthermore, efforts will be made to

recruit new post graduate students to participate in the programme. Finally a new Community Engagement project will also be established following an initial successful workshop regarding Tax deduction for disabled people in 2012. Collaboration is under way with the Tax Department at Unisa to establish a Tax Clinic for people with disabilities.

Programme 5:

New Programme: Corporate Citizenship Education Research Programme

Written by: Prof Neil Eccles

The year in review - 2012

As already mentioned, this research theme emerged almost independently from within all three of the legacy programmes in the Institute. In a sense thinking about this was an almost inevitable manifestation of the part of our statement of purpose which recognises the importance of translating our research into tuition offerings. However, in late 2011 the Institute was asked to develop the signature module for the College. It was through this, that a passing opportunistic interest in this field, was transformed into what we believe will become an extremely productive research programme. In addition to the vast potential for exploring pedagogical approaches, the potential also exist to “survey” evolving student perceptions on a range of issues at the nexus between business and society. There is also a great deal of scope for collaboration between colleges given the strongly overlapping themes in each of the six signature modules.

Summary of activities during 2012

Activity	Highlights
Publications (see above for detail)	<ul style="list-style-type: none">• 3 book chapters⁴• 1 paper
Other	<ul style="list-style-type: none">• The module Sustainability and Greed was successfully designed, written and tested.

The Year Ahead – 2013

The signature modules will be run for the first time during 2013. It is anticipated that this will be a rather testing period for participants as technical and administrative teething troubles get ironed out. However, during the year it is anticipated that at least two research proposals will be submitted for research ethics clearance and SENRIC approval.

⁴ One of the book chapters and the paper were reported under the Exxaro Chair and the Collaborative Governance and Partnership programmes respectively.

4. Detailed Tuition Report

While undergraduate tuition is technically not a part of the mandate of Institutes according to the Unisa Policy: Centres, Institutes and Bureaux, the constitution of the ICC does make provision for collaboration with teaching departments in the development and delivery of undergraduate modules. The reason for this is simple. We believe that our research outputs are highly relevant to the society in which we live and as such it ought to be part of our responsibility to ensure that our findings are shared as widely as possible. Unisa's extraordinary reach in terms of its vast student numbers presents an opportunity to disseminate results which is simply too good to pass up. In fact we believe it would be irresponsible not to make an effort to see that our thinking gets presented to undergraduate students. We are not involved in any Centre work and none of our staff participate in any surplus sharing emanating from any of our tuition work.

MNW301G - Corporate Citizenship

The year in review – 2012

Over the course of 2012 our involvement this module was dramatically reduced and the module has now been fully handed over to Tracey Cohen in the Department of Business Management. While this feels a bit like a passing of an era, we are convinced that the module is in very good hands and that it will continue to captivate the imagination of students. As has become tradition, a selection of student comments from the myUnisa discussion forum follows. We'll be sad not to be able to put any of these in future reports:

*Hi everyone,
Yip, done and dusted. Just hope we passed.
An interesting set of questions - covered all the bases..... That's what made it difficult/ long. I did not complete the second question, ran out of time, but continued in slight point form.
Thanks for a great module!!! Hope I won't see you next year!! Ha ha.
(2012-11-20 17:50)*

*Good morning all,
Well what can i say, alot of content to cover within the time allocation.
Well structured and concise.
Just want to thank the good Prof. Neil and his team for the ongoing interaction as this is also my final module for the completion of my degree.
I have never experienced such transparent flow of information with my previous modules.
I certainly do look forward to pursue this field of study in other post graduate qualifications.
All the best and good luck.
Regards
(2012-11-22 07:59)*

*Hi Everyone
this was a great subject and very relevant to what is currently happening in the world. I've written as best as I could. I feel positive that I can pass this exam. Thanks.
Regards,
(2012-11-22 07:55)*

*Hie Everyone
Time was a challenge but a fair paper. My last module for my degree as well and also an interesting module.*

A big thank you to all the lecturers. You were awesome!!!! I think Unisa should recruit a lot of your calibre. Well done and please keep on.

Hoping for a pass.

Goodluck to everyone

Regards

(2012-11-22 06:58)

Hi!

It was a fair paper, but the time was very limited, when they announce that 1 hour is left, I was not yet completed my first question and I had to rush so that I could cover the second question as well.

Still, I didn't finish my question 2.

I want to thank the Lecture for her participation in this module. If all the Lectures for other modules could participate this way, I don't think we could see so many supplementaries.

THANK YOU.

(2012-11-21 09:25)

Hi

My last subject for my degree as well,

My problem was timing as well, I dont think I did justice to the second question, something the Prof Niel warned about, and thank you for your valued input and the intereaction with us.

Hoping for a pass,

Regards.

(2012-11-21 09:00)

Hallo

Fair paper. Coverage of concepts was exhaustive.

My hand is still sore, though! Havent done that much writing in a long time!

The lecturers were awesome, to say the least.

You hardly get such lecturer participation at UNISA.

All the best to everyone.

(2012-11-21 08:59)

Hi All,

Yes the time was a problem, I felt as if I did not have time to think properly while as was writing and now I keep on remembering things that I wanted to write, but didn't.

An enjoyable subject that made you think outside the box!

Regards,

(2012-11-21 08:40)

Hi All,

I thought the paper was fair and interesting.

Although I felt well prepared, I too struggled with the time constraint and as a result did not complete my second question fully.

This has been a fascinating and different module which I have enjoyed. I do hope that I don't get to enjoy it a second time!!

Cheers,

(2012-11-20 20:05)

All the best to you all. Great and eye opening module indeed.

Ms Tracy and Prof Neil, thanks for being such great lecturers. Keep the light shining bright.

(2012-12-11 16:24)

The exam was fair and long, but what I really liked about it was that the information was flowing like a river and I managed to write over 7 pages.

I agree with everyone who says the course was great. I actually feel that I got something out of this course over and above the 12 credits. My eyes were somewhat opened to what it means to be a responsible citizen (corporate & as an individual).

Thanks to the lecturing to team for this "thinking course".

All the best to all who are also finishing the degrees.

Regards,

(2012-12-11 11:29)

Great paper, great lecturer/s and had a lot of fun with the subject!

(2012-12-11 09:33)

Hey everyone

Was great fun, wrote well over a dozen pages though which was a bit tough on the hardware. My arm is now writing-fit on the last paper of my last module!

*I was suprised by how relevant the course material was - a fresh alternative to the infinite growth paradigm that's presupposed with so much of my economics and business management studies.
Big thanks to the MNW301G team!
(2012-11-26 08:44)*

*Hello everyone!
Certainly was a very interesting journey, I enjoyed the subject and I enjoyed that we where challanged to think outside of what the world generally dictates as the norms. Hopefully each of us can make a diffrence in the future, no matter how small we might think it is.
Exam questions where interesting, I am happy with my first but also kind of lost the plot with the second due to time i guess.
Good luck to all fellow students, and thank you to the great lecturers.
Regards
(2012-11-22 10:53)*

All that really remains from the Institute's side is to wish Tracey Cohen all the best with this module.

SUS1501 – Sustainability and Greed

The year in review – 2012

Before getting into the detail of work done during 2012, it would probably be a good idea to just present the purpose of this module as stated in the module form:

“The overarching purposes of this signature module will be to remind commerce students of their humanity, and to present them with a primer to a lifetime of critical thinking. These objectives will be pursued by: a) introducing them to selected ethical traditions; and b) providing them with opportunities in the form of case studies to apply these to the contemporary social themes of sustainability and greed.”

And as the welcome page says: *“This module is meant to confuse you. It's meant to force you to scratch your head. It's meant to force you to question things and to wonder. And it's meant to force you to **THINK**.”*

Our task then during 2012 was to develop a module which would give life to these objectives. The bulk of the development work was completed by the end of the third quarter. In addition to this development work, since the module is to be a College signature module, an extensive engagement was undertaken within CEMS. This included a presentation to the College Board and follow up presentations and discussions with more than half of the College's departments. In terms of engagements external to CEMS, the module was presented to SAICA, and the broader Unisa community. During the fourth quarter, the module was successfully piloted on a sample of staff from the Department of Management Accounting. It was also used as a platform to train and assess prospective teaching assistants.

The module has been developed in collaboration with the Department of Business Management which will be the host of the module. In addition, an extremely exciting development has been to forming of bridges between CEMS and the Department of Philosophy, Practical and Systematic Theology in the

College of Human Sciences. We believe that this inter-disciplinary collaboration will be valuable both in terms of tuition, but also in terms of research opportunities.

The Year Ahead

The delivery approach for Sustainability and Greed as a fully online module with grouped students and teaching assistants is somewhat revolutionary and in 2013 real students will for the first time be swept up in this revolution. And as with any revolution, it would be very naïve to imagine that there will be no ensuing chaos. We therefore anticipate that the first semester at least will be largely focused on trouble shooting. Beyond this, we will need to really cement the delivery team comprising participants from the ICC, the Department of Business Management and the Department of Philosophy, Practical and Systematic Theology.

5. ICC, Noah FI and Exxaro Chair in B&CC Income and Expenditure Statement

ITEM	2012 R
INCOME	1,971,412
Donations	1,620,894
Interest Received	350,518
EXPENDITURE	558,535
Depreciation : Furniture and Equipment	7,809
Depreciation : Computer equipment	
Courier service/Sms/Telephone	10,662
Entertainment Expenditure	84,833
Attendance Training course	3,500
Congress attendance	39,600
Media advertising	
Membership/Subscription	1,352
Non Capitalisable furniture and equipment	
Non Capitalisable Books and Journals	9,220
Non capitalisable: Laboratory and research equipment	
Photocopying Costs	3,108
Office consumables: internal	
Stationery and Office Requirements	8,428
Travel and Subsistence : Domestic	133,106
Travel and Subsistence : Foreign	132,374
Salaries	91,538
Unisa Shop	8,175
UIF	
Overhead costs	24,830
Royalties	
NETT SURPLUS/DEFICIT	1,412,877
OPENNING BALANCES	5,100,769
Exxaro	4,417,089
Funds transfer	-1,915,386
ICC	305,839
Noah Financial Innovation	2,293,227
UNAPPROPRIATED SURPLUS 2012-12-31	6,513,646